



**INTERNATIONAL AGENCY FOR RESEARCH ON CANCER
CENTRE INTERNATIONAL DE RECHERCHE SUR LE CANCER**

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**REPORT OF THE WORKING GROUP
TO EXAMINE IARC INFRASTRUCTURE PROJECTS
(INCLUDING FINANCIAL ASPECTS)**

GENERAL INTRODUCTION

1. At the request of the Governing Council (Resolution GC/49/R11), a Working Group (WG–Infrastructure) was established to examine infrastructure projects, including financial aspects, considered to be essential for the coming years if the Agency is to function correctly.
2. The Working Group was unable to meet in 2007 and it was therefore agreed at the 50th Session of the IARC Governing Council in 2008 (GC/50/Min.5, page 11) that it would report and make recommendations on infrastructure projects to the 51st Session of the Governing Council in May 2009.
3. The composition of the WG–Infrastructure was as follows: Canada (Nick Previsich), unable to attend; France (François Dazelle), Germany (Irène Keinhorst and Matthias Vollmer) and Switzerland (Marc Bruchez and François Reinhard).
4. Canada formally withdrew from the WG–Infrastructure in March 2009, due to budgetary restrictions for international travel.
5. The WG–Infrastructure met in Lyon on 22 September 2008 and on 27 February 2009.
6. Members of IARC attending the WG–Infrastructure meeting on 22 September 2008 were: Mike Johnson (Director, Division of Administration and Finance); Philip Knoche (Administration and Finance Officer); Gérard Guillerminet (Administrative Services Officer) and Agnès Meneghel (Documents Assistant) and members of IARC attending on 27 February 2009 were: Christopher P. Wild (Director); Philip Knoche (Acting Director, Division of Administration and Finance); Gérard Guillerminet (Administrative Services Officer) and Agnès Meneghel (Documents Assistant).

SUMMARY OF THE WG–INFRASTRUCTURE MEETINGS

7. At its meeting on 22 September 2008, the WG–Infrastructure agreed that the IARC Secretariat should contact an external expert who would carry out a technical overview of all the Agency's buildings, and would help IARC in the development of a complete list of essential building maintenance and restoration projects, including their costs. With regard to projects that would enlarge the Agency's accommodation, it was agreed that these should be looked at separately from the essential maintenance projects. It was noted that the Director-elect (Professor Christopher Wild) might wish to have some input into these latter projects.

8. The WG–Infrastructure recommended that the City of Lyon be informed of this process and its opinion sought on the outcome.

9. Following the production of the report by the external expert, the WG–Infrastructure suggested that discussions between the City of Lyon, IARC secretariat and a representative of the host country (France) be organized to develop means of financing the works recommended by the external expert.

10. During the second WG–Infrastructure meeting of 27 February 2009, Dr Wild, Director of IARC since January 2009 explained that he had been in office for only two months but that the importance of looking into the infrastructure of the Agency was already apparent. He felt it was also important to distinguish between the essential works to be carried out on the ageing IARC building(s) and the aspirations for the further development of IARC. He noted the importance of good quality facilities in terms of attracting the best staff to the Agency. While he saw the urgency of finding means to cover the costs of repairing/replacing the heating system, he would also like the WG–Infrastructure to keep in mind one of the other projects listed, i.e. the building of a state-of-the-art auditorium, which could be used by other local universities/institutes as well. Although this project might not be considered as urgent, the Director felt it would be very beneficial for the Agency in the long-term and could also increase the international visibility of the City of Lyon.

11. Dr Wild also mentioned that he felt it was important to strengthen the relations between IARC and the local and regional authorities to improve visibility and the cooperation with respect to the building repair and maintenance. One way would be to involve officials from the City of Lyon more closely, for instance by asking them to open official IARC meetings.

PRESENTATION OF THE EXTERNAL EXPERT'S REPORT (SOCOTEC) AND SUMMARY OF MEETING HELD ON 23/02/09 WITH THE CITY OF LYON, THE IARC AND REPRESENTATIVE(S) FROM FRANCE

12. G. Guillerminet presented the Report by SOCOTEC and the similarities between the Report and IARC's list of priorities: the heating system is very high on both lists and needs to be replaced. However, there are also differences between the two lists in so far as SOCOTEC gives priority to the replacement of elements of the façade such as walls, curtains and windows, whereas IARC does not. The City of Lyon would also prioritize works carried out on the roughcast surface of the pillars of the façade. This is considered important for the image of the Agency.

13. A meeting with the City of Lyon, represented by Mrs Nicole Gay (Déléguée à la préservation et au développement du patrimoine immobilier, Mairie de Lyon) and Mr Marc Flajollet (Chef de service, Gestion technique des bâtiments, Mairie de Lyon), and with Mr François Dazelle (Director of Administration and Finance, Institut national du Cancer (INCa)) as Representative of France was held at IARC on 23 February 2009.

14. Unfortunately the budget of the City of Lyon for 2009 had already been voted and no works had been foreseen for IARC. Only emergencies could be covered.

15. The Representative of France informed the meeting that he would make contact with the relevant authorities in the French Government to identify possible sources of financing.

16. The City of Lyon, the French Representative and the IARC will meet again later in the year to start negotiations regarding 2010 budget proposals to be put forward as well as explore avenues through sources from the host country.

17. Regular tripartite meetings will be organized to follow this up for 2010 and the following years.

GENERAL DISCUSSION ON INFRASTRUCTURE PROJECTS AND MEANS OF FINANCING

18. It was noted that the City of Lyon was very open to discussions and that the meeting of 23 February 2009 had enabled IARC to re-initiate a dialogue with City officials. It was obvious that the City of Lyon was very much aware of its responsibility for the maintenance of the IARC buildings.

19. Dr Wild will meet the Mayor of Lyon, Mr Gérard Collomb, to further enhance collaboration on all levels to the mutual benefit of the City of Lyon and IARC and to further embed IARC in the local community. This could also be achieved by closer links with other institutes such as the Centre Léon Bérard and CLARA (Cancéropôle Lyon Auvergne Rhône-Alpes).

20. Although there was no indication of how much the City of Lyon would be willing to pay, it was felt that it would be useful to send a long-term plan (for the next 10 years) to the City of Lyon, for information.

21. The Government of France, as host country, should also be approached for funding.

22. The Director mentioned that he would prefer to examine the current needs for the scientific use of the buildings before contemplating refurbishing floors. During his first tour of the buildings he noticed huge differences between the status of floors in the Agency (i.e. tiling, wallpapers and general aspect). He would try to identify some funds from the Agency's budget to try and remedy this situation as he felt this would moderate the feelings of inequality and therefore have a positive impact on the staff.

23. The Director also felt that some of the security items that the Governing Council had approved for funding (see Resolution GC/50/R4 and Document GC/50/12A), e.g. a system to provide visitors with photo-identity badges, the installation of an automatic door (between the reception desk and the elevators) with access control in the entrance hall of the tower, could be dispensed with since IARC is of a relatively small size. He would ask the Governing Council for its permission to use the funds already approved in 2008 to cover the cost of other works that appeared more urgent and necessary.

24. After careful consideration of the Report from SOCOTEC and its suggested table for the planning of the works to be carried out, the meeting agreed to propose an adjusted table to the City of Lyon and the French Government (see Table "Infrastructure maintenance projects" below) showing the priorities for IARC. This adjusted table distinguishes works to be financed by the City of Lyon according to the Convention¹ and works to be financed by IARC, assuming that adequate budgets are adopted by the Governing Council for the coming biennia. Given the current status of the heating system and given that ecological and economical savings can be drawn from replacing it, this is considered a top priority and the elements pertaining to this item have therefore been moved to the top of the adjusted table.

25. It was noted that the costs mentioned in the adjusted table do not include the contingency costs (usually 15%).

¹ Long-term agreement between the City of Lyon and IARC for the occupation and use of premises and buildings owned by the City of Lyon, namely « Convention de mise à disposition d'un tènement immobilier et de bâtiments appartenant à la Ville de Lyon au CIRC » (see Resolution GC/43/R12).

CONCLUSION AND RECOMMENDATIONS

26. The Working Group recommends that IARC continues its negotiations with the City of Lyon and the host country to provide adequate means in their budgets for 2010 onwards for the works mentioned in the adjusted table, according to the Convention with the City of Lyon.

27. The Working Group recommends that the Director elaborate a long-term strategic building concept based on his vision of the future activities of the Agency, following the presentation of this Report to the Governing Council in May 2009. This long-term strategic building concept should include options for financing, e.g. by host country, the City of Lyon, public institutions, foundations, sponsoring and other States.

Infrastructure maintenance projects

The only objective of this investment plan is to maintain the structure of the building in a good condition and to list the actions that technical necessity requires. The strategic or development choices presented in the Infrastructure Projects 2008-2017 are therefore not included in our planning. As a last point, the costs for the renovation of the different floors have been split by components.

	WORK TO BE UNDERTAKEN	Lyon 2010	IARC 2010	Lyon 2011	IARC 2011	Lyon 2012	IARC 2012	Lyon 2013	IARC 2013	Lyon 2014	IARC 2014	Lyon 2015	IARC 2015	Lyon 2016	IARC 2016	Lyon 2017	IARC 2017	TOTAL (Keuros)
Main heating plant	Rehabilitation	172	28	172	28													400
Main heating plant & air-conditioning plant	Heat sources	108	18	108	18													251
Main heating plant & air-conditioning plant	Cost of study by principal contractor	100																100
Roof terrace Tower building	Repairs to weatherproofing			70														70
Roof EPIC	Preventive treatment EPIC		3															3
Façade elements Tower building	Complete overhaul								425		425							850
Technical premises	Filling of cracks	6																6
Floor coverings Tower building	Replacement				31		32		32		32		32	32		32		223
Wall coverings Tower building	Replacement				43		43		43		44		44	44		44		305
Suspended ceilings Tower, EPIC & LATARJET	Replacement				44		44		44		44		44	44		45		309
Electrical switchboards	Renewal of meters		6															6
Main heating plant & air-conditioning plant	Renewal of heating plant meters		10															10
Cooling towers	Replacement					425		425										850
Fancoil heating units EPIC	Replacement		33															33
Air conditioning plant (offices, labs, 12th floor)	Replacement			300		300		260										860
Hot water distribution networks	Replacement as and when required		10															10
TOTAL		386	108	650	164	725	119	685	119	425	120	425	120	120		121		3535

The cost of replacing the main heating plant and the air conditioning plant will have to be confirmed by an appropriate survey. Weatherproofing works on the façade of the Tower building (to be carried out on 75% of the overall surface of the façade) would reduce its energy needs which is why we have given top priority to the rehabilitation of exterior joinery in this future infrastructure plan.